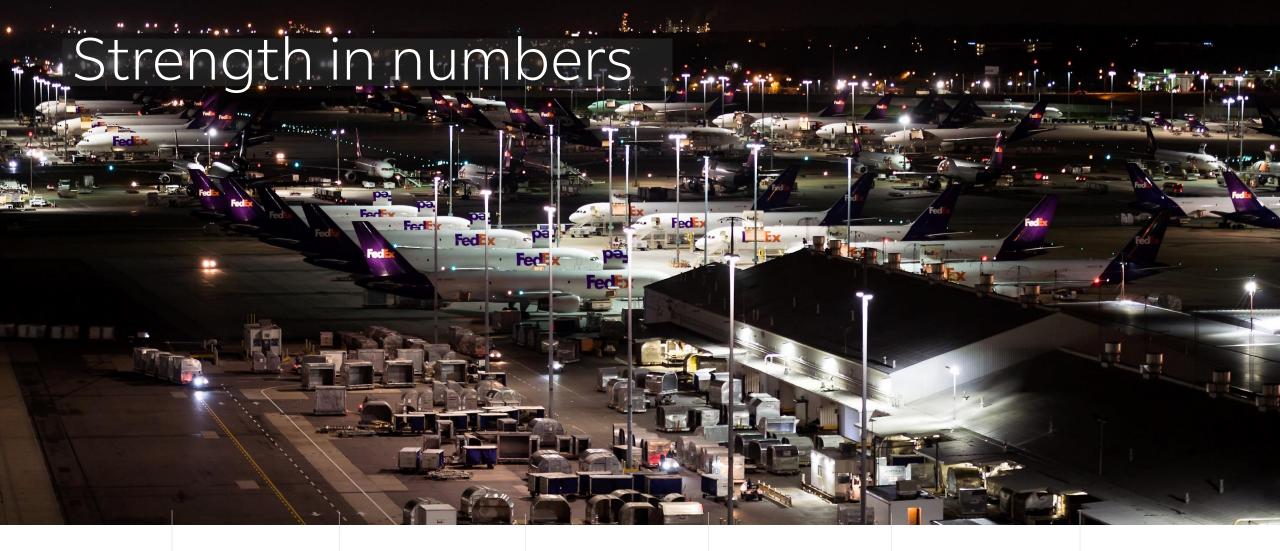




FedEx Corporation will produce superior financial returns for its shareowners by providing high-value-added logistics, transportation, and related business services through focused operating companies. Customer requirements will be met in the highest quality manner appropriate to each market segment served. FedEx will strive to develop mutually rewarding relationships with its team members, partners, and suppliers. Safety will be the first consideration in all operations. Corporate activities will be conducted to the highest ethical and professional standards.





705 Aircraft >220

Countries and territories served

>500M

Daily tracking requests

>500K

Employees

~5K

Operating facilities

~17M

Shipments per business day (avg. daily vol.) >200K

Motorized vehicles



1973

FedEx begins operations

1977

FedEx successfully lobbies for unrestricted routes

1981

FedEx opens
SuperHub in Memphis

1989

FedEx acquires FlyingTigers 1994

FedEx launches fedex.com and offers first package-statustracking

1998

FedEx acquires Caliber System, Inc.

2004

FedEx acquires Kinko's and Parcel Direct

2013

FedEx launches FedEx Delivery Manager®

2014

FedEx acquires Bongo International and GENCO 2016

FedEx acquiresTNT Express



Our leadership



Frederick W. Smith Founder, Executive Chairman of FedEx Corporation



Tracy Brightman
Executive Vice
President and Chief
People Officer
FedEx Corporation



Raj Subramaniam
President and
Chief Executive
Officer
FedEx Corporation



Brie Carere Executive Vice President and Chief Customer Officer FedEx Corporation



John W. Dietrich Executive Vice President and Chief Financial Officer FedEx Corporation



Sriram Krishnasamy
Executive Vice President
and Chief Digital and
Information Officer and
Chief Transformation
Officer FedEx
Corporation and CEO
FedEx Dataworks



John A. Smith Chief Operating Officer US and Canada Federal Express



Richard W. Smith Chief Operating Officer International and Chief Executive Officer Airline Federal Express

Board of directors



Frederick W. Smith Founder, Executive Chairman of FedEx Corporation



Raj Subramaniam President and CEO FedEx Corporation



Joshua Cooper Ramo Chairman and CEO Sornay, LLC



Susan C. Schwab Professor Emerita University of Maryland School of Public Policy



Stephen E. Gorman Former CEO Air Methods Corporation



Frederick P. Perpall CEO
The Beck Group



Paul S. Walsh
Executive Chairman
McLaren Group
Limited



Silvia Davila Regional President, Latin America, Danone S.A.



Nancy A. Norton Retired Vice Admiral U.S. Navy



Marvin R. Ellison Chairman, President and CEO Lowe's Companies, Inc.



Susan Patricia Griffith
President and CEO
The Progressive
Corporation



David P. Steiner Former CEO Waste Management, Inc.



Amy B. Lane
Former MD and Group
Leader, Global Retailing
Investment Banking Group
Merrill Lynch & Co., Inc.



R. Brad Martin
Chairman
RBM Venture Company

One vision One team



- Brings FedEx Express, FedEx Ground, and FedEx Services together as one FedEx
- Improves how we deliver for our customers
 - Enables faster decision making
 - Unifies our world-class operations to become a fully integrated air-ground express network to meet continuously evolving customer needs
 - Increases consistency in customer experiences



Our multi-year effort to streamline how we pick up, transport and deliver packages



Streamlines pickup and delivery, simplifies the customer experience



Reduces linehaul miles, improves speed and service



Consolidates sort facilities, reduces handoffs, and improves speed and service



Increases visibility and insights with common technology

Our portfolio of services



The largest express transportation company in the world with integrated expedited, standard, and economy offerings for business and residential package shipping.



Priority and economy less-than-truckload (LTL) freight shipping.



Global transportation, trade, customs, and e-commerce solutions.



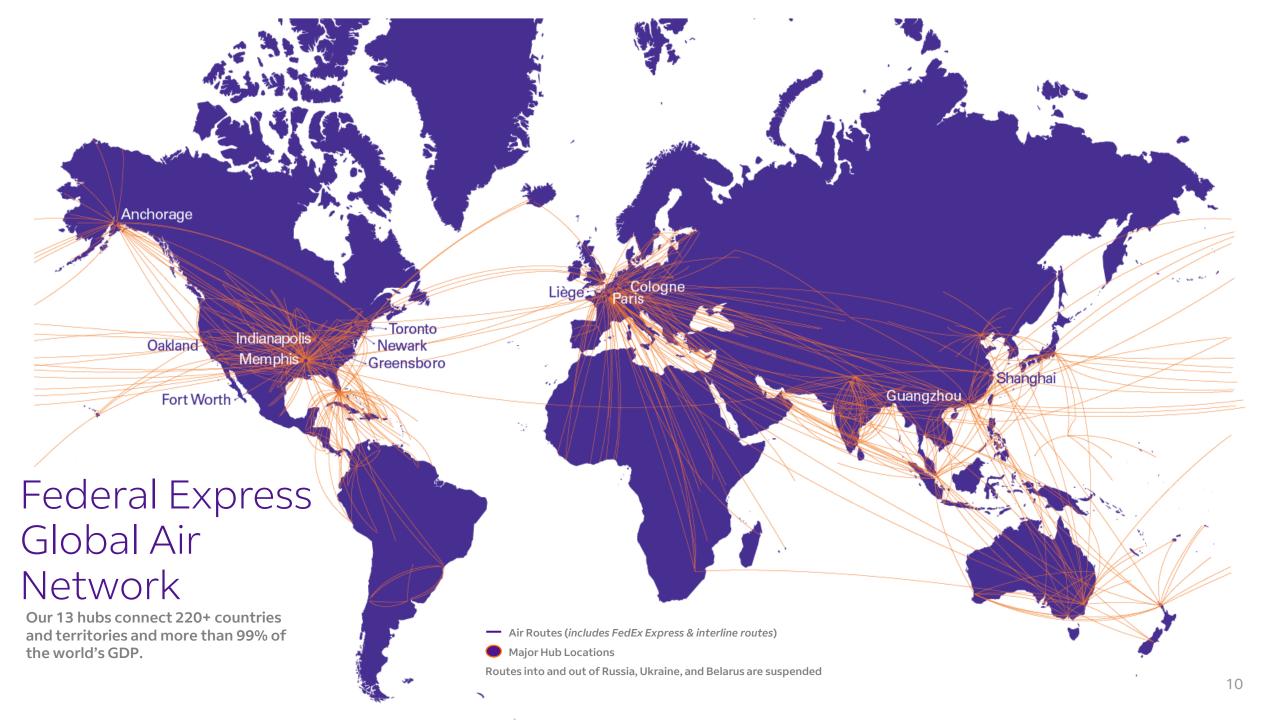
Warehousing, distribution, fulfillment, returns, recycling, and transportation management



Print and copy services, shipping pickup and delivery, and same-day courier service.



Data-driven solutions that optimize operations, digitize supply chains, and enable FedEx to move up the e-commerce value chain.





Federal Express

FedEx provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce, and business services. We focus on making supply chains smarter for everyone by offering integrated business solutions utilizing our flexible, efficient, and intelligent global network, covering more than 220 countries and territories.

>650 Airports

Employees

>450K 705 Aircraft*

>175K >17M

Motorized vehicles

Packages moved (Avg. daily vol.**)

>20M

Pounds of freight moved (Avg. daily vol.**)

Numbers include legacy FedEx Express, FedEx Ground and FedEx Services statistics following the one FedEx consolidation

^{*}Gross available aircraft includes parked

^{**}Avg. Daily Vol. information fiscal 2025 YTD



FedEx Freight

simplifies LTL shipping in the U.S., Canada, Mexico, Puerto Rico, and U.S. Virgin Islands.

~360
Facilities

~ 40K
Employees

~30K
Motorized vehicles

~ 92K
Shipments
(Avg. daily vol.*)



FedEx Logistics

connects supply chains globally through a logistics solutions organization.

- Air and Ocean Cargo Networks
- Customs Brokerage and Trade Solutions

35
Countries and territories served

~6K Employees >1.6M
Customs brokerage transactions in North America*



FedEx Supply Chain

creates an optimized product ecosystem for business clients, leveraging innovative technology to meet the ever-changing needs of their customers.

- Warehousing
- Distribution
- Fulfillment
- Returns
- Recycling
- Transportation management

475M

returns processed annually

>12K

employees

508K

direct to consumer shipments daily

FedEx Office

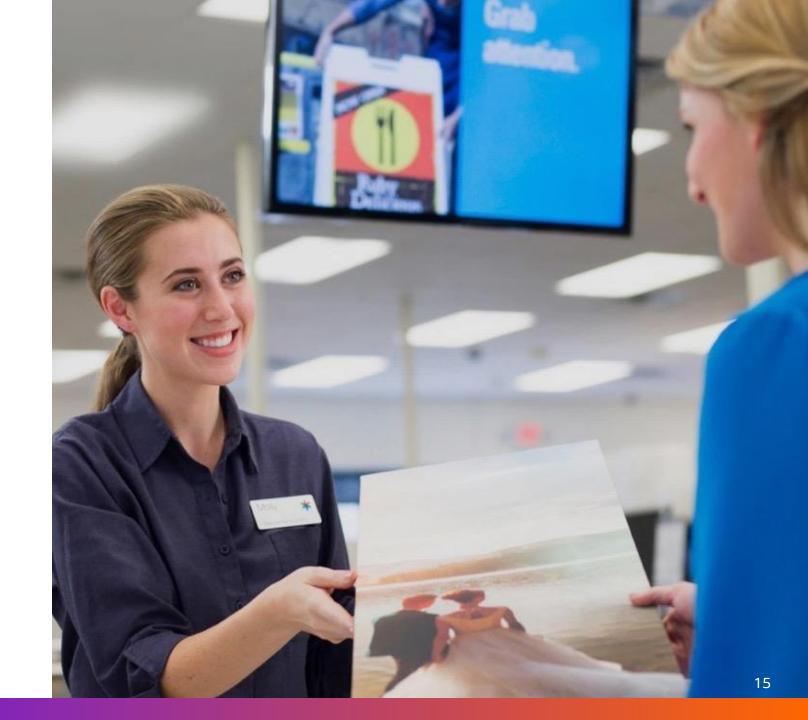
makes shipping and printing convenient.

>2K

>12K Employees

Services provided

- Pack and ship
- Copy and print
- Large-format printing
- Signs and graphics





FedEx Dataworks

applies the powerful data insights generated by the FedEx network to build digital solutions that optimize operations, digitize supply chains, and move up the ecommerce value chain.

>600 Employees

FedEx and e-commerce

E-commerce has profoundly changed how consumers make purchases and is a fundamental part of retailing. We continue to explore innovative alternatives to help customers deliver.

Our services go beyond shipping

- Website and marketplace integration
- Flexible delivery options including weekends
- Picture Proof of Delivery (PPOD) and PPOD Attempt (PPODA), Map View and GPS POD (available for shippers)
- Nationwide network of retail locations
- FedEx Extra Hours at eligible retailers
- Customized, reliable packaging
- Simplified returns
- E-commerce education and marketing tools
- Access to international markets
- E-commerce fulfillment
- Seamless online shopping experience with ShopRunner



Our retail footprint

We offer a range of options, from full-service printing, pack and ship, and hold services at FedEx Office locations, to quick drop-off points.

Our nearly 50,000 locations for U.S. consumers include

- FedEx drop-off and pickup available in thousands of locations including Walgreens, Dollar General, and Albertsons
- FedEx ShipSite at Office Depot / OfficeMax locations
- FedEx Ship Center® and FedEx Authorized ShipCenter® locations
- Thousands of FedEx® Drop Box locations





Priority Earth

"We have a responsibility to take bold action in addressing climate challenges. This goal builds on our longstanding commitment to sustainability throughout our operations, while at the same time investing in long-term, transformational solutions for FedEx and our entire industry."

Founder and Executive Chairman Frederick W. Smith



Sustainability | Key steps to our goal of global carbon neutral operations by 2040:

Vehicle Electrification



Fuel Conservation and Aircraft Modernization



Efficient Facilities



Sustainable Fuels



Natural Carbon Sequestration



Sustainable Customer Solutions



FedEx Cares – Our commitment to make the world a better place

- At FedEx, we believe that we have a responsibility to deliver more than packages – we also deliver good in the world. FedEx Cares is how we carry out our responsibility to the communities where we live and operate. We do this through cash contributions, in-kind shipping, and team member volunteerism.
- Strategic Areas of Focus
 - Empowering entrepreneurs
 - Advancing climate solutions
 - Delivering for good
 - Engaging people & communities

Learn more at fedexcares.com



Engaging people and communities

-President and CEO Raj Subramaniam

"At FedEx, our workforce is as diverse as the world we serve, and we believe diversity translates to strength. Embracing diversity, equity, inclusion and opportunity is not just the right thing to do; we also have proven that it fosters innovation and makes us a more competitive company. We actively foster a culture of acceptance and celebrate the unique contributions of individuals. We care about every employee, every customer, and community member and believe everyone should have access to opportunity. These values are core to who we are and how we operate."





FedEx is consistently named among the world's most valuable and admired brands.

2024 Ethisphere
One of the "World's Most
Ethical Companies"

2024 FORTUNE
No. 17 "World's Most
Admired Companies"

2024 Women's Choice Awards "Best Companies to Work For"

2024 FreightWaves
Freight –Tech 25 Innovation
& Disruption in the Industry

2024 Axios Harris Poll 100 Best Reputation "The 100 Most Visible Companies in U.S." 2024 Morning Consult One of the "Most Trusted Brands"

2024 Transport Topics #2 "Top 500 For-Hire Carries"

2024 Kantar Brandz One of the "Most Valuable Global Brands"

2024 Brand Finance Brandirectory "Top 100 Global Brands"

2024 Computerworld "Best Places to Work in IT" For IT Professionals 2024 CIO Magazine CIO "Top 100" Technology & Innovation

2024 Interbrand
One of the "Best Global
Brands"

2024 Brand Finance No. 2 "Top 10 Most Valuable Logistics Brands"

2024 Brand Finance
No. 2 "Top 10 Logistics
Brands Sustainability Value"

2024 Brand Finance No. 9 "Top 10 Strongest Logistics Brands" 2024 Women in Trucking Assoc. "Top Company for Women to Work in Transportation"

2024 Asia-Pacific Biopharma Awards
"Overall Logistics & Supply Chain
Management Supplier of the Year"

2023 Forbes
One of the "World's Best
Employers"

2023 Black Enterprise
"Best Companies for
Diversity, Equity & Inclusion"

2023 Military Times "Best for Vets: Employers"

