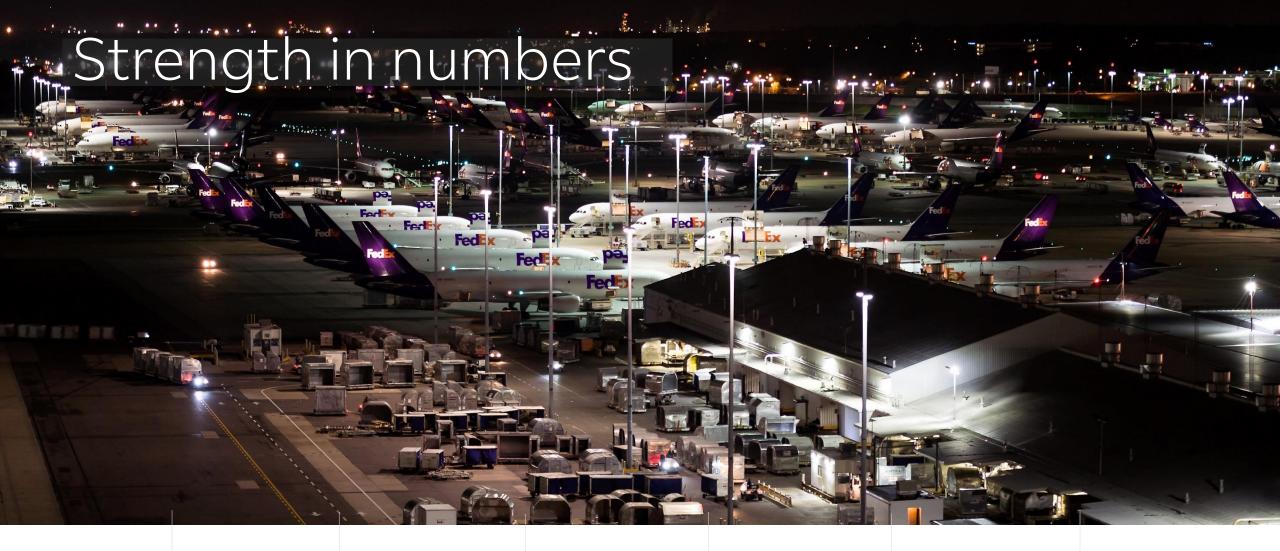




FedEx Corporation will produce superior financial returns for its shareowners by providing high-value-added logistics, transportation, and related business services through focused operating companies. Customer requirements will be met in the highest quality manner appropriate to each market segment served. FedEx will strive to develop mutually rewarding relationships with its team members, partners, and suppliers. Safety will be the first consideration in all operations. Corporate activities will be conducted to the highest ethical and professional standards.





698

Aircraft

>220

Countries and territories served

>500M

Daily tracking requests

>500K

Employees

~5K

Operating facilities

>16M

Shipments per business day (avg. daily vol.)

>200K

Motorized vehicles



1973

FedEx begins operations

1977

FedEx successfully lobbies for unrestricted routes

1981

FedEx opens
SuperHub in Memphis

1989

FedEx acquires FlyingTigers 1994

FedEx launches fedex.com and offers first package-statustracking

1998

FedEx acquires Caliber System, Inc.

2004

FedEx acquires Kinko's and Parcel Direct

2013

FedEx launches FedEx Delivery Manager®

2014

FedEx acquires Bongo International and GENCO 2016

FedEx acquiresTNT Express



One vision One team



- Brings FedEx Express, FedEx Ground, and FedEx Services together as one FedEx
- Improves how we deliver for our customers
 - Enables faster decision making
 - Unifies our world-class operations to become a fully integrated air-ground express network to meet continuously evolving customer needs
 - Increases consistency in customer experiences

Network 2.0

Our multi-year effort to streamline how we pick up, transport and deliver packages



Streamlines pickup and delivery, simplifies the customer experience



Reduces linehaul miles, improves speed and service



Consolidates sort facilities, reduces handoffs, and improves speed and service



Increases visibility and insights with common technology

Our leadership



Frederick W. Smith Founder, Executive Chairman of FedEx Corporation

Raj Subramaniam

President and

Officer

Chief Executive

FedEx Corporation

Gina F. Adams

President, General

FedEx Corporation

Counsel and Secretary

Executive Vice



Tracy Brightman **Executive Vice President and Chief People Officer** FedEx Corporation



Brie Carere **Executive Vice** President and Chief **Customer Officer FedEx Corporation**





John W. Dietrich **Executive Vice** President and Chief **Financial Officer** FedEx Corporation



Sriram Krishnasamy **Executive Vice President** and Chief Digital and **Information Officer and Chief Transformation** Officer FedEx **Corporation and CEO** FedEx Dataworks



John A. Smith **Chief Operating** Officer **US and Canada Federal Express**



Richard W. Smith **Chief Operating** Officer International and Chief Executive Officer Airline **Federal Express**

Board of directors



Frederick W. Smith Founder, Executive Chairman of FedEx Corporation



Raj Subramaniam President and CEO FedEx Corporation



Joshua Cooper Ramo Chairman and CEO Sornay, LLC



Susan C. Schwab Professor Emerita University of Maryland School of Public Policy



Stephen E. Gorman Former CEO Air Methods Corporation



Fred Perpall
CEO
The Beck Group



Paul S. Walsh
Executive Chairman
McLaren Group
Limited



Silvia Davila Regional President, Latin America, Danone S.A.



Nancy A. Norton Retired Vice Admiral U.S. Navy



Marvin R. Ellison Chairman, President and CEO Lowe's Companies, Inc.



Susan Patricia Griffith
President and CEO
The Progressive
Corporation



David P. Steiner Former CEO Waste Management, Inc.



Amy B. Lane
Former MD and Group
Leader, Global Retailing
Investment Banking Group
Merrill Lynch & Co., Inc.



R. Brad Martin
Chairman
RBM Venture Company

Our portfolio of services



The largest express transportation company in the world with integrated expedited, standard, and economy offerings for business and residential package shipping.



Priority and economy less-than-truckload (LTL) freight shipping.



Global transportation, trade, customs, and e-commerce solutions.



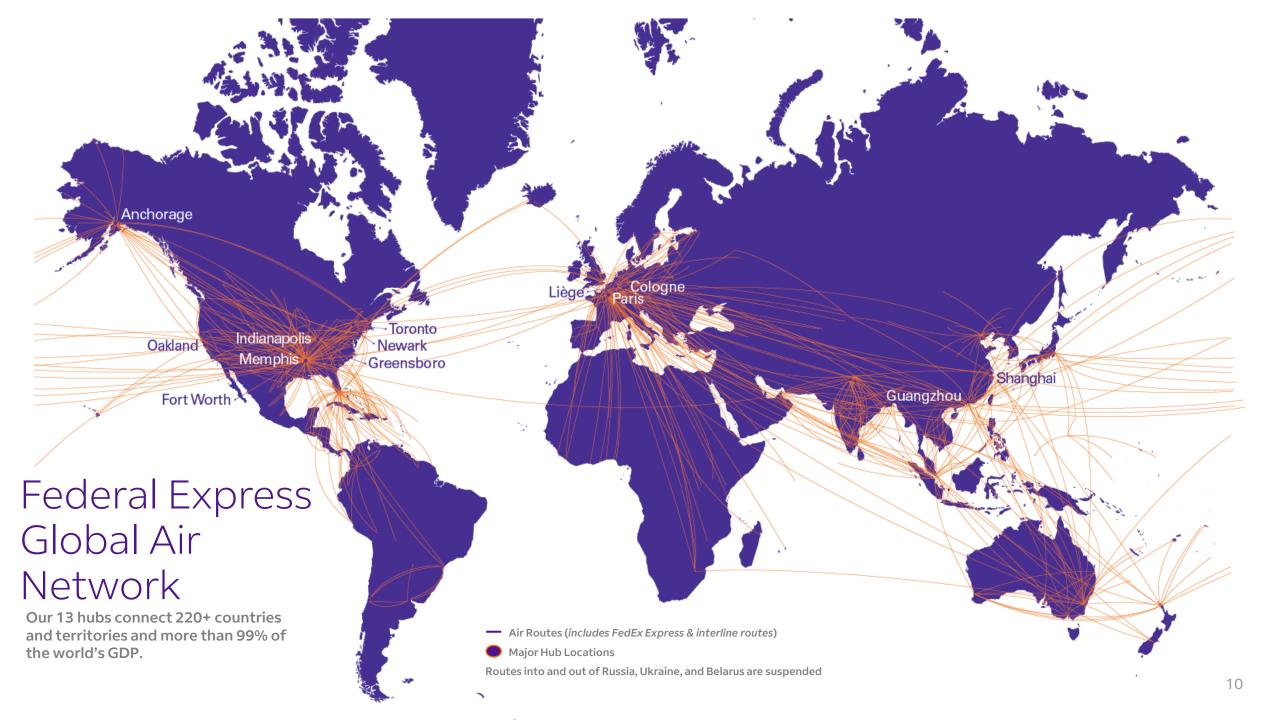
Warehousing, distribution, fulfillment, returns, recycling, and transportation management



Print and copy services, shipping pickup and delivery, and same-day courier service.



Data-driven solutions that optimize operations, digitize supply chains, and enable FedEx to move up the e-commerce value chain.





Federal Express

FedEx provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce, and business services. We focus on making supply chains smarter for everyone by offering integrated business solutions utilizing our flexible, efficient, and intelligent global network, covering more than 220 countries and territories.

>650

Airports

>430K

Employees

698
Aircraft*

>175K >16M

Motorized vehicles

Packages moved (Avg. daily vol.**)

>20M

Pounds of freight moved (Avg. daily vol.**)

^{*}Gross available aircraft includes parked

^{**}Avg. Daily Vol. information for first quarter fiscal 2025 Numbers include legacy FedEx Express, FedEx Ground and FedEx Services statistics following the one FedEx consolidation



FedEx Freight

simplifies LTL shipping in the U.S., Canada, Mexico, Puerto Rico, and U.S. Virgin Islands.

~360
Facilities

~ 40K
Employees

~30K
Motorized vehicles

~ 92K
Shipments
(Avg. daily vol.*)



FedEx Logistics

connects supply chains globally through a logistics solutions organization.

- Air and Ocean Cargo Networks
- Customs Brokerage and Trade Solutions

34

Countries and territories served

>5.6K

Employees

>1.6M

Customs brokerage transactions annually in North America*



FedEx Supply Chain

creates an optimized product ecosystem for business clients, leveraging innovative technology to meet the ever-changing needs of their customers.

- Warehousing
- Distribution
- •Fulfillment
- •Returns
- Recycling
- •Transportation management

475M

returns processed annually

>12.5K

employees

508K

direct to consumer shipments daily

FedEx Office

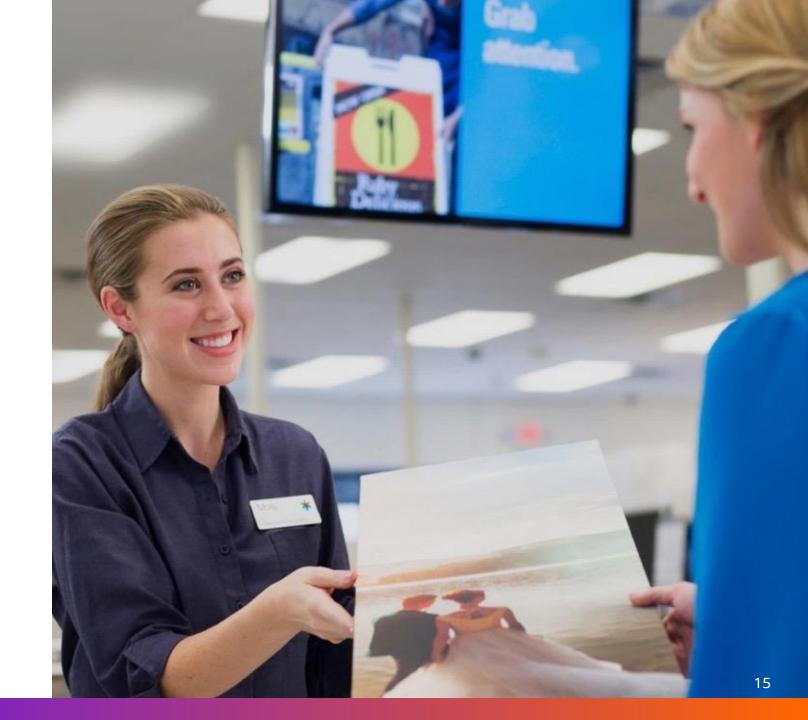
makes shipping and printing convenient.

>2K

>12K Employees

Services provided

- Pack and ship
- Copy and print
- Large-format printing
- Signs and graphics





FedEx Dataworks

applies the powerful data insights generated by the FedEx network to build digital solutions that optimize operations, digitize supply chains, and move up the ecommerce value chain.

>600 Employees

FedEx and e-commerce

E-commerce is a fundamental part of retailing today and has profoundly changed how consumers make purchases. We continue to explore innovative alternatives to help customers deliver.

Our services go beyond shipping

- Website and marketplace integration
- Flexible delivery options including weekends
- Picture Proof of Delivery (PPOD)
- Nationwide network of retail locations
- FedEx Extra Hours at eligible retailers
- Customized, reliable packaging
- Simplified returns
- E-commerce education and marketing tools
- Access to international markets
- E-commerce fulfillment
- Seamless online shopping experience with ShopRunner



Our retail footprint

We offer a range of options, from full-service printing, pack and ship, and hold services at FedEx Office locations, to quick drop-off points.

Our 50,000⁺ locations for U.S. consumers include

- FedEx drop-off and pickup available in thousands of locations including Walgreens, Dollar General, and Albertsons
- FedEx ShipSite at Office Depot / OfficeMax locations
- FedEx Ship Center® and FedEx Authorized ShipCenter® locations
- Thousands of FedEx® Drop Box locations





Priority Earth

"We have a responsibility to take bold action in addressing climate challenges. This goal builds on our longstanding commitment to sustainability throughout our operations, while at the same time investing in long-term, transformational solutions for FedEx and our entire industry."

Founder and Executive Chairman Frederick W. Smith



Sustainability | Key steps to our goal of global carbon neutral operations by 2040:

Vehicle Electrification



Fuel Conservation and Aircraft Modernization



Efficient Facilities



Sustainable Fuels



Natural Carbon Sequestration



Sustainable Customer Solutions

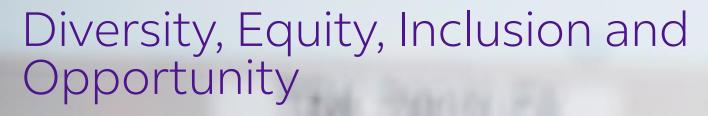


FedEx Cares – Our commitment to make the world a better place

- At FedEx, we believe that we have a responsibility to deliver more than packages – we also deliver good in the world. FedEx Cares is how we carry out our responsibility to the communities where we live and operate. We do this through cash contributions, in-kind shipping, and team member volunteerism.
- Strategic Areas of Focus
 - Global entrepreneurship
 - Sustainable logistics
 - Delivering for good
 - Diversity, equity, inclusion & opportunity

Learn more at **fedexcares.com**





"At FedEx, our workforce is as diverse as the world we serve, and we believe diversity translates to strength. Embracing diversity, equity, inclusion and opportunity is not just the right thing to do; we also have proven that it fosters innovation and makes us a more competitive company. We actively foster a culture of acceptance and celebrate the unique contributions of individuals. We care about every employee, every customer, and community member and believe everyone should have access to opportunity. These values are core to who we are and how we operate."

-President and CEO Raj Subramaniam





FedEx is consistently named among the world's most valuable and admired brands.

2024 Ethisphere

One of the "World's Most

Ethical Companies"

2024 FORTUNE

No. 17 "World's Most

Admired Companies"

2024 Women's Choice

Awards "Best Companies

to Work For"

2024 FreightWaves

Freight -Tech 25 Innovation

& Disruption in the Industry

2024 Axios Harris Poll 100

Best Reputation "The 100

Most Visible Companies in U.S."

2024 Morning Consult

One of the "Most Trusted

Brands"

2024 Transport Topics

#2 "Top 500 For-Hire

Carries"

2024 Kantar Brandz

One of the "Most Valuable

Global Brands"

2024 Brand Finance

Brandirectory "Top 100

Global Brands"

2024 Computerworld

"Best Places to Work in IT"

For IT Professionals

2024 CIO Magazine

CIO "Top 100" Technology

& Innovation

2024 Brand Finance

One of the "Most Valuable

Brands"

2023 Forbes

One of "Americas Best

Large Employers"

2023 Interbrand

One of the "Best Global

Brands"

2023 Forbes

One of the "World's Best

Employers"

2023 Ethisphere

One of the "World's Most

Ethical Companies"

2023 Black Enterprise

"Best Companies for

Diversity, Equity & Inclusion"

2023 Insider Monkey

"Top Five Most Desirable

Companies to Work For"

2023 FORTUNE

One of the "Blue Ribbon

Companies"

2023 Military Times

"Best for Vets: Employers"

